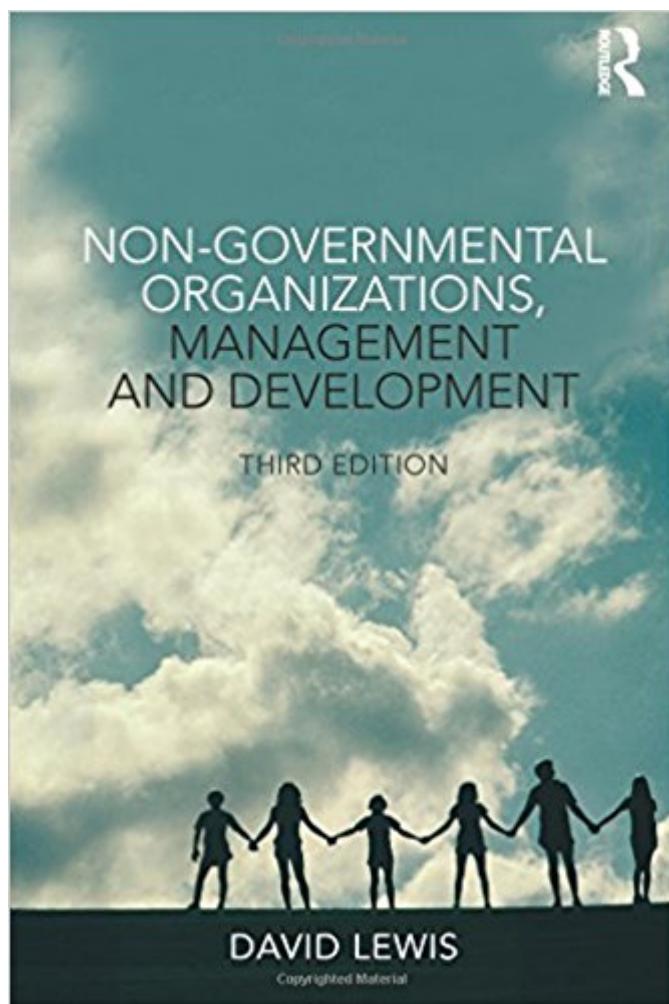


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# Non-Governmental Organizations, Management And Development



## Synopsis

Non-Governmental Development Organizations have seen turbulent times over the decades; however, recent years have seen them grow to occupy high-profile positions in the fight against poverty. They are now seen as an important element of 'civil society', a concept that has been given increasing importance by global policy makers. This book has evolved during the course of that period to be a prime resource for those working (or wishing to work) with and for NGOs. The third edition of Non-Governmental Organizations, Management and Development is fully updated and thoroughly reorganized, covering key issues including, but not limited to, debates on the changing global context of international development and the changing concepts and practices used by NGOs. The interdisciplinary approach employed by David Lewis results in an impressive text that draws upon current research in non-profit management, development management, public management and management theory, exploring the activities, relationships and internal structure of the NGO. This book remains the first and only comprehensive and academically grounded guide to the issues facing international development NGOs as they operate in increasingly complex and challenging conditions around the world. It is the perfect resource for students undertaking studies of NGOs and the non-profit sector, in addition to being an excellent resource for development studies students more generally.

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## Customer Reviews

'Professor Lewis has given us an indispensable text on the evolution of management ideas in

international development. It is a domain full of tension between the forces of professional management and social activism. Lewis brings an anthropologist's sensibility to this inquiry, showing that the messy realities of development require NGOs to craft new pluralistic models of management.' - Alnoor Ebrahim, Associate Professor, Social Enterprise Initiative, Harvard Business School 'This third edition comprehensively addresses the conceptualization, theory, and practice of NGO management. With the current global trend to delegate public sector tasks to NGOs and allocate vast resources to them, it is more important than ever to understand their roles and how they are managed. This book provides such in-depth and critical understanding in accessible language and illustrated with insightful examples. I strongly recommend this book to students and development practitioners alike.' - Dr. Sylvia I. Bergh, Senior Lecturer in Development Management and Governance, International Institute of Social Studies, Erasmus University Rotterdam, The Netherlands

David Lewis is Professor of Social Policy and Development at the London School of Economics and Political Science. A social anthropologist by training, he has degrees from the Universities of Cambridge and Bath. His main interests are the theory and practice of international development, non-governmental organizations (NGOs) and civil society, and rural development.

This book is essential to anyone, be it academic or practitioner, who has an interest in managing an NGO in a developing country. I still remember when I came across the first edition of the book as a student, and how excited I was about the clarity in which it was explained. With the revisions and updates this third edition the book still remains a must-have for every student of development and the management of NGOs. Sitting now at the other side of the table (as a Lecturer this time), one of the additional features that make this book so interesting is its companion website with additional materials (such as video clips). In a world where inequalities between nations still exist and where neither the market nor the state seem to be able to deliver much needed goods and services to people in need, NGOs play a vital role in trying to alleviate much of this suffering. In order to do so effectively NGOs need to be organised and managed. Already since a decade or three we see NGOs professionalising their operations. Management, as Lewis discusses in this book, is no longer a bad word to be avoided. This means we need to find ways in which management can work for NGOs. In the light of the many discussions with regard to increasing Aid Effectiveness, understanding management in development NGOs is one of the important questions academics and practitioners ask themselves. In this third edition of what is probably one of the few

comprehensive and theoretically grounded books on managing development NGOs Lewis tries to answer this question. The book starts by giving us an overview of the context in which these organisations operate, the debate on management in NGOs and the various understandings of the concept of “NGOs”. Part II takes us through various debates on the theory of NGO management. The final part of the book zooms in on the practice of NGO management. One of the strong points of the book, in my eyes, is its interdisciplinary approach. Lewis does not shy away from introducing a number of different disciplines and theoretical lenses to help us understand the issues, the context and the complexities (and it is messy out there on the ground) of managing development NGOs. In this academically well informed book, Lewis does not forget to bring us back to reality and practice by highlighting stories, practices and real life experiences in a number of explanatory boxes scattered across the various chapters. Informed by his extensive experience of working in a number of developing countries this book is and remains one of the most important and influential books written on the management of development NGOs.

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